
DISCLOSURES

At this time, I am a board member, committee member, or an employee of the following organizations or have a potential conflict of interest to disclose:

ACKNOWLEDGEMENT OF RECEIPT AND UNDERSTANDING

I acknowledge receipt and understanding of Pacific Swimming's Statement of Principles on Ethical Behavior and Conflict of Interest, and I pledge my full support of the spirit and the letter of the requirements contained therein.

Mary A Ruddell

Print Name



Signature

11-14-2021

Date

Finance Vice Chair

Role / Committee